

I commend the majority for recommending constructive action. My criticism of their report would be that they have proposed a half measure.

The function of production planning is not separable from substantive supervision of production.

What ORE really needs is a second Deputy Assistant Director, one charged with supervision of substantive affairs.

I understand that four of the majority intended to make this recommendation, but that the fifth, whose vote was necessary, feared that it would prove totally unacceptable to the Assistant Director, the result being this watered down version.

But I know from personal experience that the job which imperatively needs to be done in ORE can be done only by a Deputy Assistant Director. This proposed Planner may be able to accomplish some good, but not much without the authority implicit in the title of Deputy.

What is done here is not unlike what Mr. Huddledid to me...

Controversy or no controversy, the basic failure of ORE revealed in the Reitzel Report needs to be faced rather than evaded if ORE as we know it is to be saved from deserved damnation. Much precious time has already been lost in short sighted and foolish attempts to justify and perpetuate the status quo. It may already be too late.

The function of Assistant Director is threefold: external relations, internal administration, and substantive supervision.

The first of these functions requires the full attention of the Assistant Director, as an individual. It is the one function that he cannot delegate.

It stands to reason, and has been proved by experience, that one man cannot give full attention to both external relations and substantive supervision.

Substantive supervision is definitely required--read the Reitzel Report--and is a full time job.

Only a Deputy Assistant Director can do it.

S/PP cannot do it. The proper role of S/PP is that of a personal staff to the Assistant Director in the conduct of external relations.

EPB cannot do it. EPB is properly a consultative and deliberative body. It can advise and recommend, but it cannot perform executive functions.

Neither D/Pub nor the production planning unit proposed by the majority could do it. Their two functions might well be combined in a staff bearing the same relation to the new Deputy as that of S/PP to the Assistant Director and S/Ad to the present Deputy.

The function being an aspect of the function of the Assistant Director, the Authority implicit in the title Deputy Assistant Director is absolutely essential to its accomplishment. To question the delegation of such authority is to question the authority of the Assistant Director himself and to argue that he should be subordinate to the EPB.

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